## Summary:

High level Engineering work > Feasibility > Build path

Pre-Engineering work > Logical and Physical Network Designs > Construction and Material costs

Full-Engineering work > Permits > insurance

Logical Network Design > optical distance > wireless > IP addressing > Gateway > Service Billing

Construction costs > Build costs > Accounting > Financing > Cash Flow

As-Built Engineering work > Future Build/Expansion > Locates > Break/Fix

- 1) Political Support
  - a. Decision Makers
    - i. Due Diligence
  - b. Technical Advisors
    - i. Competing technologies
      - 1. Satellite
        - a. Low Earth Orbit (LEO)
        - b. Geostationary
      - 2. Terrestrial Wireless
      - 3. Fibre
  - c. Benefits
    - i. Economic
      - 1. Local employment
      - 2. Local businesses
        - a. Internet Service Provider
        - b. Voice
          - c. Video
      - 3. Access to information and resources
    - ii. Social
      - 1. Education
      - 2. Health
      - 3. Safety
  - d. Define need
    - i. Use case(s)
    - ii. Funding Sources
      - 1. Grant Funds
      - 2. Loans (Bank, Private)
      - 3. Community Investment
      - 4. Competing priorities
        - a. Water
        - b. Housing

- e. Costs
  - i. Short Build
    - 1. Break/Fix
    - 2. Replacement
  - ii. Long Business
    - 1. Operations and Maintenance
    - 2. Future Costs
      - a. Replace fibre at end of life
        - i. Direct buried fibre
          - ii. Buried fibre in conduit
          - iii. Arial fibre
          - iv. Underwater fibre
          - v. Surface laid fibre
      - b. Break/fix
        - i. Access
        - ii. Cost estimate
        - iii. Contacts
        - iv. contractors
- f. Joint Ventures
  - i. Roles and Responsibilities
  - ii. Capability/Qualifications
  - iii. Insurance, deliverables (as built), warranty
  - iv. Terms of Agreement(s), payment(s)
  - v. Reporting Requirements
  - vi. Memorandum of Understanding (MOU)
  - vii. Non-Disclosure Agreement (NDA)
- 2) Technical Analysis
  - a. Evidence based decision making
- 3) Feasibility Study
  - a. How big is the problem?
    - i. How to solve the problem.
  - b. Environmental
    - i. Land
    - ii. Water
    - iii. Machinery (oil/fuel spill)
    - iv. cleanup
  - c. Build Path
  - d. Build Methods
    - i. Trench
  - e. Build Permissions
    - i. Highways
    - ii. Winter Roads
    - iii. Water
    - iv. Aerial

- v. Traditional Lands
- f. Materials
  - i. Quality
    - 1. Fibre
    - 2. Conduit
    - 3. Small parts
  - ii. Quantity
    - 1. +20%
- g. Analysis
  - i. Environmental impact analysis
  - ii. SWOT
  - iii. PEST
  - iv. Diamond-E
- h. Class 'D' Budget (20%)
  - i. Request For Information (RFI)
  - ii. Inflation (~2%)
  - iii. Value of Money (half every 17 years)
- 4) Design
  - a. Request for Information (RFI)
  - b. Request for Qualification (RFQ)
  - c. Technical
    - i. Fibre infrastructure
      - 1. Installation method
      - 2. materials
    - ii. Wireless infrastructure
      - 1. Radios
      - 2. towers
    - iii. Logical network design
      - 1. How does the data move?
    - iv. Technical network design
      - 1. Router, Switches,
  - d. Legal
    - i. Ownership of the infrastructure
      - 1. Liability
      - 2. Insurance
      - 3. Repair and Maintenance
    - ii. Business structure
      - 1. "Call before you dig"
      - 2. Phone Numbers(s)
    - iii. Construction Contracts
    - iv. Service agreements
    - v. Reporting to stakeholders
  - e. Financial
    - i. Cash flow

- ii. Build costs
- iii. Maintenance costs
- iv. Operation costs
- v. Break/Fix
- vi. Audits
- vii. Bank Accounts
- viii. Public Funds (Grants / Loans)
- ix. Private Funds (Investors / Loans)
- 5) Pre-Engineering work for permits
  - a. Right-Of-Way (ROW)
    - b. Build description
      - i. List Primary Concerns
        - 1. Wet Bog
        - 2. ROW encroaching tree line
        - 3. Rock surface or just below surface
        - 4. Culvert crossings
        - 5. Water way crossings
      - ii. Risk Mitigation considerations
        - 1. Deviate from build path
        - 2. Change installation method
          - a. Trench
          - b. Plow
          - c. Aerial
          - d. Weighted conduit
          - e. Directional drill
          - f. Direct bury
      - iii. Environmental factors
        - 1. Blasting
      - iv. Financial factors
        - 1. Why build method selected
        - 2. Request for Quote
          - a. Vendor selection
          - b. Reporting requirements
- 6) Request For Quote(s)
  - a. Construction
  - b. Materials
  - c. Class 'A' Budget (2%)
- 7) Insurance
  - a. Liability
  - b. Construction insurance/bond
  - c. Material Insurance (theft/fire)
- 8) Permits (what permits needed)
  - a. ROW
    - i. Highway (Province)

- ii. Winter roads
- iii. Hydro cuts
- iv. Community
- v. Terms and Conditions
- 9) Full Engineering Drawings for construction
- 10) Build/Project Description, with the proposed method(s) of placement
  - a. Construction agreement
    - i. Conditions of build (location, date, time)
      - 1. Contractor and sub-contractor
    - ii. Safety
      - 1. Weather
      - 2. Insurance
    - iii. Restoration
    - iv. Notifications
    - v. Documentation
      - 1. Build plans onsite
      - 2. Build permits onsite
    - vi. Deliverables
- 11) Name(s) of Construction Company installing the Fibre
  - a. Contract(s)
    - i. Ownership of all installed materials
    - ii. Payment Schedule
      - 1. Holdback
  - b. References
    - i. Background check(s)
    - ii. Past Construction
    - iii. Experience
  - c. Safety
    - i. Certified
    - ii. Traffic
    - iii. Environment
  - d. Proof of insurance
  - e. Warranty
  - f. Licenses
  - g. Deliverables
    - i. As-built drawings (CAD, PDF, and hard-copy)
    - ii. Progress Reports
    - iii. Pictures
  - h. Plan 'B', Plan 'C', Plan 'D'
    - i. Weather delay
      - 1. Option/Costs to extend insurance coverage
      - 2. Option/Costs to extend permits
    - ii. Contractor folds/bankrupt
      - 1. Bond

- i. Local contacts
  - i. Project manager / Technical
  - ii. Storage / Staging / Forest Fire
  - iii. Security (fenced yard) / Cameras / Guards
  - iv. Forklift / equipment
- 12) Deliverables from construction company(s)
  - a. Built as defined in permitting/design
  - b. Inspections
  - c. Performance Reports (OTDR)
  - d. Accurate As-Built Drawings (CAD, PDF, Hardcopy)
- 13) Permit(s) to install fibre
  - a. Terms and Conditions
  - b. Signatures
- 14) Interconnection details with third-party fibre
  - a. Fibre Specifications
  - b. Technical Requirements
  - c. Service Agreement(s)
  - d. Transit Agreement(s)
  - e. Optics Specifications
    - i. Future Inspection / testing
  - f. Permission/Authorization(s) for Cross Connect
    - i. Who is handing the cross-connection
    - ii. Facility Access Permissions
  - g. Safety Training
- 15) Meet-me location details from third-party
  - a. GPS locations
  - b. Make-ready work/costs
- 16) Liability insurance
  - a. During construction
  - b. After Construction
- 17) Future
  - a. Monitoring / Testing / Inspections
  - b. Replacement at End Of Life
  - c. Break/Fix
  - d. Contracts/Contacts